

UČNI NAČRT PREDMETA/COURSE SYLLABUS	
Predmet:	Organizacija in vodenje
Course title	Organization and Management

Študijski program in stopnja Study programme and level	Študijska smer Study field	Letnik Academic year	Semester Semester
Zdravstvena nega / 1. stopnja Nursing Care / 1st Cycle	Zdravstvena nega Nursing Care	3. letnik 3 rd year	6. 6 th

Vrsta predmeta/Course type	obvezni /obligatory
Univerzitetna koda predmeta/University course code	

Predavanja Seminar ECTS Lectures	Sem. vaje Seminar	Lab. vaje Tutorial	Teren. Laboratory vaje	Samost. delo work
			work	work
30	/	15	/	30

Nosilec predmeta/Lecturer:	RŠ – dr. Gorazd Laznik, viš. pred. IŠ - Nataša Piletič, pred.
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Jeziki/ Languages:	Predavanja/Lectures: slovenski / Slovenian
	Vaje/Tutorial: slovenski / Slovenian

Pogoji za vključitev v delo oz. za opravljanje študijskih obveznosti: Vpis v tretji letnik študijskega programa.	Prerequisites: The prerequisite for participation is enrolment in the third year of study.
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Vsebina:	Content (Syllabus outline):
<ul style="list-style-type: none"> • Zgodovinski razvoj organizacijske misli. • Osnovni organizacijski pojmi. Organizacijske strukture. • Pomen organizacije in organizacijskih struktur za razvoj zdravstvene nege. Organizacijske teorije in teorije menedžmenta ter vodenja – značilnosti in aplikacija v zdravstveno nego. • Funkcije menedžmenta in njihov pomen za organiziranje zdravstvene nege – načrtovanje, organiziranje, vodenje in kontroliranje. 	<ul style="list-style-type: none"> • Historical development of organizational thinking. • Basic organizational concepts. Organizational structures. • Importance of organizations and organizational structures for the development of health care. Organizational theory and theories of management and leadership - characteristics and application to health care. • Management functions and their importance for the organization of

<ul style="list-style-type: none"> • Dejavniki uspešnega uvajanja organizacijskih sprememb. • Koncept stroškovno učinkovite in uspešne zdravstvene nege ter pomen virov. • Model organizacije zdravstvene nege. Pomen individualnega in timskega dela v zdravstveni negi. 	<ul style="list-style-type: none"> health care - planning, organizing, leading and controlling. Factors of successful implementation of organizational changes. Concept of cost- effective and efficient health care along with the importance of resources. Model health care organization. Importance of individual and teamwork in health care.
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Temeljna literatura in viri/Readings:

Temeljna literatura/Basic literature:

1. Rozman, R., Kovač, J, Filej, B. in Robida, A. (2019). *Management v zdravstvenih organizacijah*. Ljubljana: Lexpera, GV Založba (str. 27–28; 64–73; 272–281; 326–332).
2. Kramar Zupan, M. (2009). *Menedžment vs. vodenje*. Novo meto: Fakulteta ta poslovne in upravne vede (str. 17-23, 139-143).
3. Starc, J. (2019). *Temelji menedžmenta*. Novo mesto: Fakulteta za ekonomijo in informatiko (str. 7–18; 80–86; 91–93) .

Cilji in kompetence:

Učna enota prispeva k razvoju naslednjih splošnih in specifičnih kompetenc:

- razvoj veščin in spremnosti v uporabi znanja na strokovnem področju, usposobljenost za vodenje, organizacijo in kooperativno timsko delo,
- razumevanje in upoštevanje raznolikosti globalnega ter lokalnega okolja pri organizaciji in izvajanju celovite zdravstvene nege,
- usposobljenost za prevzemanje odgovornosti v profesionalnem delu,
- usposobljenost za vodenje in koordiniranje tima ter primerno razporejanje nalog, reševanje problemov in odločanje,
- usposobljenost za učinkovito delo in sodelovalno komuniciranje z vsem podpornim osebjem, da se zagotovi kakovostno organiziranje, vodenje in delovanje tima,
- usposobljenost oceniti tveganje in aktivno promovirati zdravje, oceniti tveganje in skrbeti za varnost vseh ljudi

Objectives and competences:

The learning unit mainly contributes to the development of the following general and specific competences:

- development of skills and talents in using knowledge in the professional environment, - the ability to lead, organize and cooperative team work,
- understanding and appreciating diversity of global and local environment when organizing and implementing comprehensive health care,
- the ability to take responsibility for professional work,
- qualification for team management and coordination along with appropriate distribution of tasks, problem solving and decision making,
- the ability to work effectively and execute collaborative communication with all supporting staff to ensure the quality of the organization, management and operation of team,
- capacity to assess risks and actively promote health, assess risks and care for the safety of all people in the working environment, -realization that

<p>v delovnem okolju, spoznanje, da je dobro počutje pacienta doseženo v kombinaciji prizadevanj in aktivnosti vseh članov zdravstvenega tima.</p>	<p>the well-being of the patient is achieved by combining effort and activities of all members of the health social team.</p>
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Predvideni študijski rezultati:

Znanje in razumevanje

Študent/studentka:

- spozna zgodovinski razvoj organizacije, osnovne organizacijske pojme, procese in funkcije,
- spozna pomen razvoja sodobne znanosti ter vlogo in pomen organizacije dela, organizacijske strukture v zdravstveni negi ter upravljanja z razpoložljivimi viri,
- spozna teorije menedžmenta ter vodenja in jih je sposoben povezati in aplicirati za področje zdravstvene nege,
- se seznaniti s teoretičnim in praktičnim modelom organizacije službe zdravstvene nege na makro in mikro nivoju v zavodu,
- spozna funkcije menedžmenta in njihov pomen za organiziranje zdravstvene nege – načrtovanje, organiziranje, vodenje in kontroliranje,
- spozna dejavnike uspešnega uvajanja organizacijskih sprememb,
- spozna pomen koncepta stroškovne učinkovitosti in virov za zagotavljanje uspešnosti zdravstvene nege,
- se seznaniti s teorijami vodenja zaposlenih, pomenom individualnega in timskega dela v zdravstveni negi.

Intended learning outcomes:

Knowledge and understanding:

Students:

- learn about the historical development of the organization, basic organizational concepts, processes and functions,
- learn the importance of the development of modern science and the role and importance of work organization, organizational structure in nursing and management of available resources,
- learn theories of management and leadership and is able to connect and apply them in the field of nursing,
- are familiar with theoretical and practical model of organization of nursing care at macro and micro level within the institution,
- learn about the functions of management and their importance for the organization of nursing care - planning, organizing, leading and controlling,
- recognize factors of successful implementation in organizational changes,
- recognize the importance of the concept of cost-effectiveness and resources for ensuring the success of nursing care,
- are familiar with theories of staff management, the importance of individual and teamwork in nursing care.

Metode poučevanja in učenja:

- *predavanja z aktivno udeležbo študentov* (razlaga, diskusija, vprašanja, primeri, reševanje problemov),
- *seminarske vaje*: priprava, predstavitev in uspešen zagovor seminarske naloge (reševanje problemov, študije primera, refleksija izkušenj).

Learning and teaching methods:

- *lectures with active student participation* (explanation, discussion, questions, examples, problem solving),
- *tutorial*: preparation and successful presentation of seminar paper (problem solving, study of examples, reflection of experience).

Načini ocenjevanja:

Dedež (v %)

Weight (in %)

Assessment:

Načini:

- izpit
- priprava, predstavitev in uspešen zagovor seminarske naloge

80 %

20 %

Types:

- exam
- preparation, presentation and defence of the seminar paper

Ocenjevalna lestvica: ECTS.

Grading scheme: ECTS